

TITLE IX Training Series

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# NCR's Title IX Training Series



#### Title IX Training for All Employees of K12 School Districts

July 20, 2022

12:00-1:00PM PDT Zoom Training

#### **Title IX Coordinator Training**

August 10, 2022

12:00-3:00PM PDT Zoom Training

#### **Title IX Investigator Training**

August 17, 2022

12:00-3:30PM PDT Zoom Training

#### **Title IX Decision-maker Training**

August 24, 2022

12:00-2:00PM PDT Zoom Training





# Title IX Investigator Training

K12 School Districts 2022-2023

August 17, 2022

#### Welcome!



 Any specific questions you hope to have answered today – please put in chat

• Poll 1



#### Disclaimer



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- This training is intended for educational purposes only and does not contain sample forms for use in Title IX investigation and/or decisionmaking process.

## Overview of Training



Overview of Title IX

• Title IX Investigation Process

Important Considerations

Case Studies

#### Title IX Law

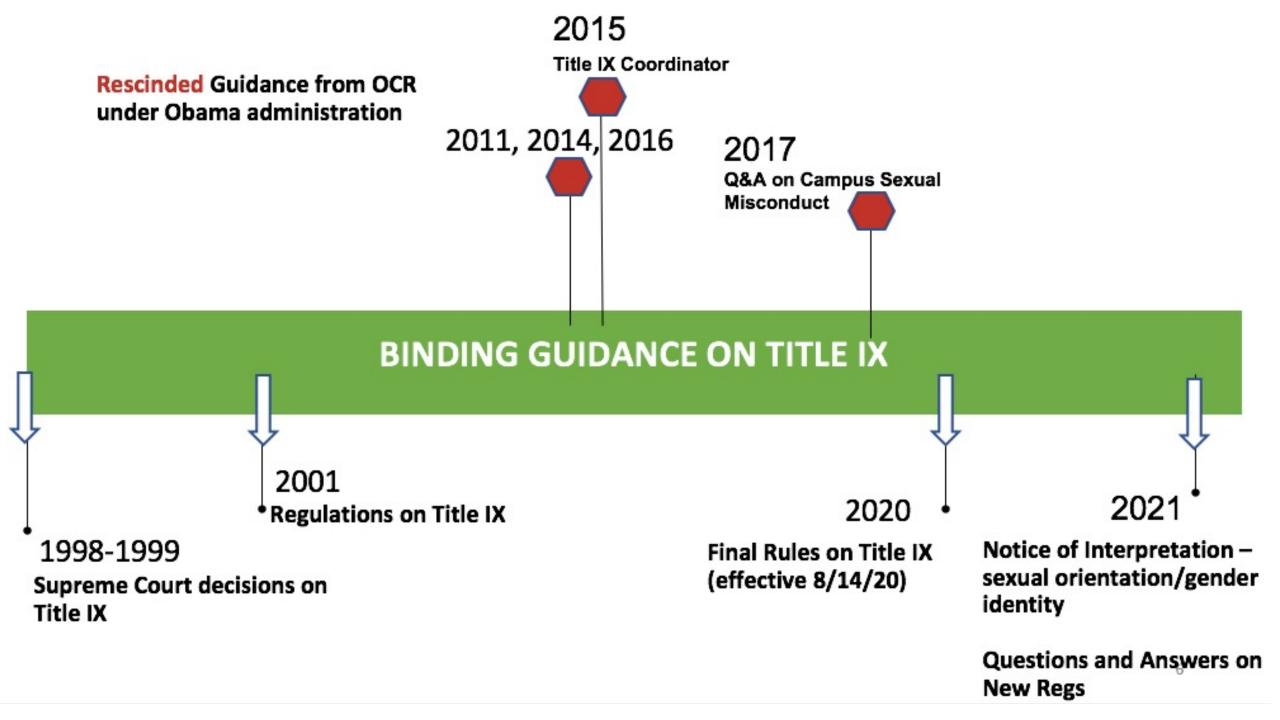


 No person in the United States shall, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any education program or activity receiving Federal financial assistance.

Enforced through the Department of Education, Office for Civil

Rights (OCR)







# **Legal Obligation**

Educational institution must respond in a manner that isn't deliberately indifferent when it has actual knowledge of sexual harassment occurring in the institution's education program or activity against a person in the United States.

In K-12 institutions, ALL EMPLOYEES have obligation to report

#### Title IX – Parties and Administrators



#### **Parties**

 Complainant – alleged victim/survivor

 Respondent – responds to the allegation

#### **Administration of Claims**

- Title IX Coordinator
- Title IX Investigator
- Title IX Decision-maker
- Title IX Appeal Officer
- Title IX Advisor
- Title IX Informal Resolution Officer

# Investigator Responsibility



- Serve objectively, impartially, without bias
  - Conflicts
  - Stereotypes
- Gather all information related to a claim
- Analyze
  - Relevancy
  - Authenticity
  - Credibility
- Connect to parties and witnesses
- Assist in maintaining legitimacy of the process
- Policy should define the INVESTIGATOR role

# **Impartiality**



• Be neutral – neither pro-Complainant nor pro-Respondent

Consider the evidence as presented

Confront and understand bias and not allow it to impact decision

Maintain open mind as to the potential conclusions

#### Conflicts of Interest



Relationship to parties or witnesses

Professional conflicts

Personal conflicts

Actual and perceived

#### Stereotypes



• "A fixed, over generalized belief about a particular group or class of people." (Cardwell, 1996)

Stereotypes around sexual assault

Stereotypes around sexual harassment

Complainant and Respondent

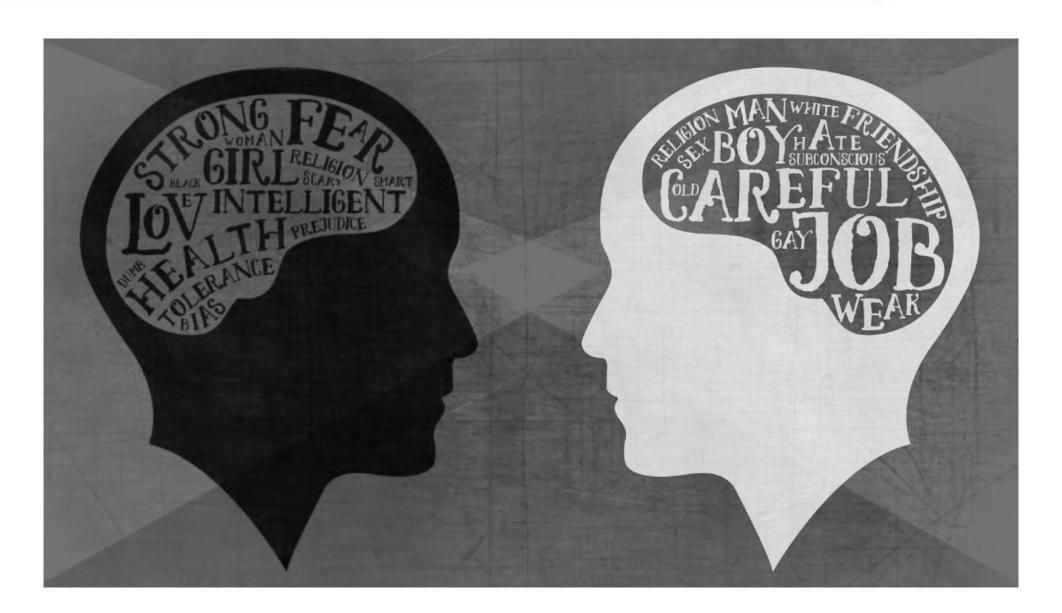
#### Bias



- Conscious/Explicit
  - Discriminatory intent
  - Stated preferences
- Unconscious/Implicit
- For the most part, most people are unaware of these drivers
- Developed over a period time and can influence many factors in hearing
- Short cuts developed by the brain and often play a role in:
  - Immediate response to conflict
  - Often mimics fear responses
  - Poll 2

# Displaying Bias





# Types of Claims Under Title IX



Athletics, access, parity

Sex discrimination

Sexual harassment

Covers students and employees



# Types of Sexual Harassment

Under new regulations

#### Definition of Sexual Harassment



#### Conduct on the basis of sex:

- **Quid pro quo** An employee who conditions the receipt of an aid, benefit, or service of the recipient on an individual's participation in unwelcome sexual conduct.
- Hostile environment sexual harassment, defined as unwelcome conduct determined by a reasonable person to be so severe, pervasive and objectionably offensive that it effectively denies a person equal access to the school's education program or activity (emphasis added).

#### Definition of Sexual Harassment, continued



#### Sexual Assault

- Rape
- Fondling
- Incest
- Statutory Rape

Dating/Domestic Violence

Stalking

#### **Question of Consent**



Age of consent

 Affirmative consent law applies to all institutions of higher education (public and private) in the state

- Important elements of consent
  - Freely given
  - Ongoing
  - Manifested

#### Jurisdiction Issues



Occurring in the institution's education program or activity
includes locations, events, or circumstances over which the school
exercised substantial control over both the respondent and the
context in which the sexual harassment occurs

Against a person in the United States

## Dismissal - Mandatory and Permissive



#### **Mandatory dismissal**

- Would not constitute sexual harassment as defined in regulations
- Did not occur in education program or activity
- Did not occur against a person in the U.S.

#### Permissive dismissal

- Complainant notifies Title IX Coordinator in writing that Complainant would like to withdraw formal complaint or allegations
- Respondent is no longer enrolled or employed by school district
- Specific circumstances prevent the school district from gathering evidence sufficient to reach a determination

#### Overview of Grievance Process



#### **OBLIGATION:** Respond promptly in a manner that is not deliberately indifferent

Initial complaint

- Notice
- Formal complaint
- Supportive measures
- Notice of allegations
- Presumption of innocence

Investigation

- Interviews
- Document review
- Sharing information and reviewing feedback
- •Investigative report

Decisionmaker

- Evaluate the evidence
- •Determine if follow-up questions required
- •Issue decision on policy violation and discipline

## Actual Knowledge



When sexual harassment or allegations of sexual harassment come to the attention of

**ANY EMPLOYEE** 

of a K-12 district

All employees **MUST** report

## Formal Complaint



- Schools are required to investigate formal complaints filed by a complainant alleging sexual harassment against a respondent and requesting that the school investigate the allegation
  - a complainant must be participating in or attempting to participate in the education program or activity of the school to file formal complaint
- If the complainant does not file a formal complaint, the wishes of the complainant should be respected.
  - Unless the Title IX Coordinator decides to initiate the complaint and it is "is clearly not unreasonable in light of the known circumstances"
  - Title IX Coordinator may file and sign a formal complaint
  - Title IX Coordinator does NOT become complainant

#### Supportive Measures



- Mandatory obligations include offering "supportive measures" to complainant that must be non-punitive, non-disciplinary, and not unreasonably burdensome on the other party
  - GOAL provide both parties with equal access to their education, protect safety, and deter sexual harassment.
- No action can be considered "disciplinary" against a respondent at this stage.
- Appropriate supportive measures counter allegations of deliberate indifference
- Supportive measures must be revisited frequently and properly documented



# Case Study



# Jurisdiction, Student Removal

POLL 4

#### Notice of Allegations



- Notice of the allegations of sexual harassment including sufficient details known at the time including the identities of parties, the conduct alleged, and date and location of the incident
- Provided before Respondent's interview
- Allow for sufficient time to prepare a response before any initial interview
- Includes policies alleged to have been violated and must be supplemented if additional allegations arise
- Notice of informal resolution process
- Must include:
  - Respondent is presumed not responsible for the allegation
  - Parties may have an advisor of their choice

# Presumptions



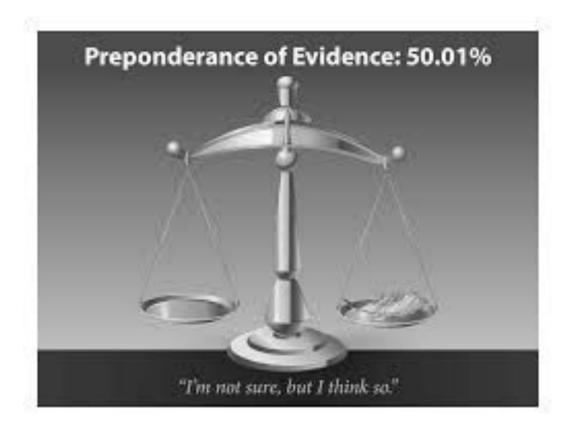
• Not responsible until proven to be responsible

Stereotypes and bias

#### Burden of Proof



- Preponderance of the evidence
- Clear and convincing





# Conducting Investigations

**Basics** 

# Information Gathering



- Types of information
- Background
- Request information from parties
- Proactively seek information
- Requests and refusals
- Information sharing

#### **Initial Review**



- Formal complaint
- Notice to both parties
- Supportive measures
- Timelines
- Parties (and parents) understand the process
- Other complaints?
  - Criminal matters
  - Similar complaints consolidation
- Concurrent or parallel investigations
- Record-keeping requirements
- Documentation at every step!!

# Preliminary Information Gathering



Documents shared with the parties

• Other records



## What Is Next?

Organizing the Investigation

#### **Conducting Interviews**



- Introduction
- Questioning time, space, and effect of silence
- Open-ended versus leading questions
- Direct versus indirect evidence
- Sensory recollection
- Note-taking versus audio/video-recording
- Advisors' role
- Investigator should maintain the control the interview
  - Decorum
  - Responses
  - Concluding the interviews
  - "Anything else"

#### Gathering Documents and Other Evidence



• Emails, texts, photos

Legal implications

Support or contradict testimony

Character evidence

#### Weighing and Challenging Evidence



Authentication

• Relevance

Credibility

#### **Evidentiary Review**



 RELEVANCE – Applying to the matter in question; affording something to the purpose (Black's Law Dictionary)

- NOT permitted:
  - Sexual history of Complainant (see Rape Shield exception)
  - Privileged communications
  - Medical documentation

Not repetitive

#### Credibility



- Corroboration
- Feasibility
- Motivation for truthfulness/untruthfulness
- Consistent
- Reviewed/coached

#### Impact of Trauma



Many Title IX causes of action involve trauma

- Investigators and decision-makers must understand the impact of trauma on:
  - Reaction to trauma
  - Ability to capture memories
  - Recollection of memories

Expectations around trauma victim



## Writing the Report

#### Investigation Report



 Convey relevant information about the allegations to the parties and their advisors

 The Department of Education takes no position on the elements required in the report beyond what is required by final regulations

• The investigative report must fairly summarize relevant evidence

#### Final Report Requirements



Decision-maker must issue a written determination regarding responsibility that has to include

- Findings of fact
- Conclusions as to all allegations
- Rationale for reaching the decision
- Sanctions if the respondent is found responsible for policy violations must be included in the written determination.

#### Organizing the Report



- Covering required categories
- Providing the relevant information
- Including applicable policy provisions
- Staying within the parameters of the investigation report (as set forth in policy)

• 20-20 Hindsight

#### Title IX Report and Information Sharing



Before investigation report issued, all evidence shared

Opportunity to question and provide feedback

Investigation report issued and shared

Opportunity to question and provide feedback on investigation report

Final outcome letter issued by decision-maker(s)

#### Decision-Maker Role



- Review all materials in investigation report
  - Consider challenges/questions submitted by parties
- Question investigation and report
- Respond to questions on report itself from parties
  - Relevancy
- Conclude whether policy violation occurred and determine discipline, if necessary



### Other Considerations

Appeal and Non-retaliation

#### Grounds for Appeal



 Procedural irregularity in the Title IX grievance process affected the outcome;

 Newly discovered evidence that was not reasonably available at the time of the determination of responsibility or dismissal that could affect the outcome; or

• Due to a bias or conflict of interest by the Title IX Coordinator, investigator, or decision-maker that affected the outcome.

#### Other Important Provisions



Non-retaliation

Record-keeping



## Case Study

# Allegation of Sexual Harassment – State Law Example



• Title IX hostile environment sexual harassment - unwelcome conduct determined by a reasonable person to be so severe, pervasive and objectionably offensive that it effectively denies a person equal access to the school's education program or activity (emphasis added).

#### Hostile environment sexual harassment

 Prohibited sexual harassment includes, but is not limited to, unwelcome sexual advances, unwanted requests for sexual favors, or other unwanted verbal, visual, or physical conduct of a sexual nature made against another person of the same or opposite sex in the educational setting, under any of the following conditions:

• . . .

• 3. The conduct has the purpose or effect of having a negative impact on the student's academic performance or of creating an intimidating, hostile, or offensive educational environment.



## QUESTIONS?